## **CQUIN Capability Maturity Model for Differentiated HIV Treatment**



Policies	National HIV treatment policies prohibit or impede differentiated treatment (DART) models	National policies do not mention DART models	National policies include DART models but do not actively promote these models by establishing coverage targets and/or recommending their use	National policies actively promote the use of less-intensive DART models for recipients of care established on treatment	National policies actively promote DART models for diverse recipient of care groups <sup>1</sup>
Operational Guidance	National HIV treatment guidance documents <sup>2</sup> do not include differentiated treatment (DART) models		National HIV treatment guidance documents do include DART models but do not provide detailed and specific implementation guidance		National HIV treatment guidance documents provide detailed and specific implementation guidance for DART models
Diversity of Differentiated Treatment (DART) services	No differentiated treatment (DART) models have been implemented	DART models are available for adult recipients of care established on treatment <sup>3</sup> only	DART models are available for adult recipients of care who are established on treatment and 1-5 additional groups <sup>1</sup>	DART models are available for adult recipients of care who are established on treatment and 6-11 additional groups <sup>1</sup>	DART models are available for adult recipients of care who are established on treatment and ≥ 12 additional groups¹
National DSD Scale-up Plan	No national DSD scale-up plan <sup>4</sup> is currently in place and development has not begun	A national DSD scale-up plan is in development, with discussions and meetings ongoing  Or  A national DSD scale-up plan is available in draft form but has not been finalized	A national DSD scale-up plan has been finalized <b>BUT</b> does not detail all the relevant strategic choices	A national DSD scale-up plan that includes all the relevant strategic choices has been finalized, but is not yet being actively implemented and monitored	A national DSD scale-up plan that includes all the relevant strategic choices is being actively implemented and monitored

<sup>&</sup>lt;sup>1</sup> Recipient of care groups include (at minimum): children, adolescents and young people, pregnant and breast-feeding women, men, people with HIV and NCDs, people with AHD, female sex workers, men who have sex with men, people who inject drugs, transgender people, prisoners, and migrant/mobile populations.

<sup>&</sup>lt;sup>2</sup> "Guidance documents" in this context may include national guidelines, national DSD operational manual, and/or national standard operating protocols.

<sup>&</sup>lt;sup>3</sup> The definition of "established on treatment" may vary slightly from country to country, but typically includes having been on ART for > 6 months, being virally suppressed, and lacking contraindications for less-intensive DART models, such as co-morbid disease, acute illness, advanced HIV disease and/or adherence challenges

<sup>&</sup>lt;sup>4</sup> DSD scale-up plans should detail the following 9 strategic choices: 1. Which DSD models are prioritized? 2. Which population groups are eligible for each DSD model? 3. Where should each model be implemented (e.g., geographic location, type of facility or community service delivery point); 4. Coverage targets; 5. Timeline for scale-up; 6. Funding source(s); 7. Community engagement and demand creation strategies; 8. Training plan; 9. Plan for updating M&E system

Coordination	Coordination for national level differentiated treatment (DART) activities has not been addressed  OR  Coordination for national level DART activities is being planned but is not yet underway	DART activities fall under the scope of existing groups; progress updates are presented in standing meetings not focused on DART (e.g., care and treatment TWG)	DART activities are coordinated by a dedicated group (e.g., a DSD-focused sub-group of the Care and Treatment Technical Working Group)	In addition to meeting criteria for the yellow, a national DSD Focal Person spearheads DART planning and coordination	In addition to meeting criteria for the light green stage, the national DSD Focal Person is supported by MOH, PEPFAR, Global Fund or other long-term funding sources rather than Gates Foundation through ICAP/CQUIN
Meaningful Community Engagement	Recipients of care are not involved in planning, implementation, or evaluation of differentiated ART (DART) programs as defined in the footnotes below <sup>5 6 7</sup> OR  There are insufficient data to determine the level of ROC engagement in DART	Recipients of care are meaningfully engaged in one of the following domains:  1. Planning/policy 2. Implementation 3. Evaluation	Recipients of care are meaningfully engaged in two of the following domains:  1. Planning/policy 2. Implementation 3. Evaluation	Recipients of care are involved in all three of the following domains:  1. Planning/policy 2. Implementation 3. Evaluation	The country team has assessed CE using the Community Engagement Toolkit developed by the CQUIN Community Advocacy Network and scored dark green in ≥ 4 of the policy domains, ≥ 6 of the programmatic domains, and ≥ 5 of the community domains
Training	National training materials on differentiated treatment (DART) are not in place and are not currently in development	National DART training materials have not been developed, but materials originally developed by organizations piloting DSD / implementing partners with stand-alone DART projects are in use	National DART training materials and a dissemination plan detailing how the curricula will be implemented country-wide are currently under development OR National DART training materials and/or a	National DART training materials and a dissemination plan have been finalized and are in use, but the dissemination plan targets have not yet been achieved	National DART training materials have been developed and are in use, and the targets in the national dissemination plan have been met

<sup>&</sup>lt;sup>5</sup> Criteria for *policy and planning*: Recipients of care are members of the national TWG on DSD (or equivalent) **and** attended ≥ 75% of TWG meetings including policy validation exercises <sup>6</sup> Criteria for *implementation*: Recipients of care participate in DART-specific demand creation (e.g., as peer educators, counselors, etc.) at ≥ 50% of HF providing ART **and/or** recipients of

care are engaged in service provision (e.g., counseling, adherence, support, navigation, education, screening) at ≥ 50% of HF providing ART

7 Criteria for evaluation: Recipients of care are meaningfully engaged in evaluation of DART models, including participation in ≥ 50% of meetings on M&E of DART and/or ≥ 50% of DART impact assessment exercises

M&E System  Procurement and	Elements of a national system for M&E of DART are in development but have not yet been implemented  OR  there is no element of a national system for M&E of DART, nor are any in development	The national M&E system produces summaries of ART enrollment disaggregated by frequency of multi-month dispensing for at least 75% of recipients of care on ART  OR  the national M&E system produces summaries of ART enrollment disaggregated by model type <sup>8</sup> for at least 75% of recipients of care on ART  The country is developing a greater to monitor OSA of first the system to make the system to make the system to make the system to make the system to system to make the system to system t	dissemination plan have been finalized but are not yet in use  The national M&E system produces summaries of ART enrollment disaggregated by frequency of multi-month dispensing for at least 75% of recipients of care on ART  AND  the national M&E system produces summaries of ART enrollment disaggregated by model type for at least 75% of recipients of care on ART  The country monitors OSA	In addition to meeting the criteria for the yellow stage, the national M&E system reports:  o retention and VL suppression rates for PLHIV disaggregated by frequency of multi-month dispensing and model type for at least 75% of recipients of care on ART  OR  omean and median numbers of: a) clinic visits AND b) ART pickups per recipient of care per year for PLHIV in less-intensive vs. more-intensive DART models for at least 75% of recipients of care on ART  The country monitors OSA	In addition to meeting the criteria for the light green stage, the national M&E system reports:  1. retention and VL suppression rates disaggregated by frequency of multi-month dispensing AND model type for at least 75% of recipients of care on ART  AND  2. mean and median numbers of a) clinic visits per recipient of care AND b) of ART pickups per recipient of care per year for PLHIV in lessintensive vs. moreintensive DART models for at least 75% of recipients of care on ART  The country monitors OSA and more than 75% of SDB
Stock Management	system to monitor on- shelf availability (OSA) levels of first line ART at the service delivery point (SDP) <sup>9</sup>	system to monitor OSA of first line ART at the SDP but has not yet implemented	and < 50% of SDP currently <sup>10</sup> have adequate OSA <sup>11</sup> of first line ART	and 50-75% of SDP currently have adequate OSA of first line ART	and more than 75% of SDP currently have adequate OSA of first line ART

<sup>&</sup>lt;sup>8</sup>In this context, "model type" means a description of the specific DART model, either by name (Fast Track, Community ART Group, Teen Club, etc.) or by type (facility-based group model for people established on treatment)

<sup>&</sup>lt;sup>9</sup> In this context, "service delivery point" means the location at which recipients of care receive ART – the clinic, pharmacy, community-based pick-up-point, etc. For countries where OSA data are only reported centrally for larger sites ("hubs") and not for smaller and community-based sites ("spokes"), it is acceptable to use OSA data from hubs for the purposes of this variable.

<sup>&</sup>lt;sup>10</sup> By "currently" we mean within the past six months. If multiple assessments have been conducted within that timeframe, use the most recent data.

<sup>11</sup> In this context, "adequate levels" means levels that meet national standards. For example, this might mean that 90% of health facilities assessed had first-line ART available on the day of visit.

Less-intensive DART <sup>12</sup> facility coverage	National DSD implementation is planned but has not yet begun OR Insufficient information is available to estimate the proportion of facilities with ≥10% of recipients of care in a less-intensive differentiated treatment (DART) model	Fewer than 25% of health facilities providing ART have enrolled ≥10% of recipients of care in a less-intensive DART model	25-49% of health facilities providing ART have enrolled ≥10% of recipients of care in a less-intensive DART model	50-75% of health facilities providing ART have enrolled ≥10% of recipients of care in a less-intensive DART model	Over 75% of health facilities providing ART have enrolled ≥10% of recipients of care in a less-intensive DART model
Less-intensive DART recipient of care Coverage	National DSD implementation is planned but has not yet begun OR Insufficient information is available to estimate the proportion of recipients of care on ART enrolled in a lessintensive differentiated treatment (DART) model	Fewer than 25% of recipients of care on ART have enrolled in a less-intensive DART model	25-49% of recipients of care on ART have enrolled in a less-intensive DART model	50-75% of recipients of care on ART have enrolled in a less-intensive DART model	Over 75% of recipients of care on ART have enrolled in a less-intensive DART model
AHD	The national HIV treatment policy does not include a national strategy or framework for AHD identification (e.g., services to identify PLHIV with low CD4) and management  AND	The national HIV treatment policy includes a national strategy or framework for AHD identification and management  AND/OR  the national HIV treatment guidelines define a minimum package of AHD services	The national HIV treatment policy includes a national strategy or framework for AHD identification and management  AND  the national HIV treatment guidelines define a minimum package of AHD services  AND	The country has completed the CQUIN AHD dashboard in the past 24 months and scored dark green in at least the 7 specific domains listed in the footnote <sup>14</sup>	The country has completed the CQUIN AHD dashboard in the past 24 months and in addition to achieving the light green stage, the country also has scored dark green in the 7 additional domains listed in the footnote 15

<sup>&</sup>lt;sup>12</sup>Less-intensive DART models are those designed for people who are established on treatment and meet national eligibility criteria. They include facility-based individual models, facility-based group models, community-based individual models and community-based group models

<sup>14</sup>The seven domains required for light green status include: policy, guidelines, national AHD implementation plan, standard operating protocols, coordination, engagement of recipients of care, and training

<sup>15</sup>The seven additional domains required for dark green status are diagnostic capability 1 & 2; patient coverage 1,2,3 and 4; and supply chain management for AHD commodities

	the national HIV treatment guidelines do not define a minimum <sup>13</sup> package of AHD services		a national AHD implementation plan has been developed and is actively being implemented nationwide		
KP	National HIV treatment guidelines do not define a minimum package of HIV treatment services 16 tailored for each of the country's priority KP groups (e.g., MSM, SW, PWID, TG)  AND/OR  There are no national treatment coverage targets for KP (i.e., ART coverage targets for each priority KP group)	National HIV treatment guidelines define a minimum package of HIV treatment services for each priority KP group  AND  there are treatment coverage targets for each KP group  BUT  the targets are not based on recent population size estimates 17  AND/OR  the country does not monitor progress to targets at least annually	package of HIV treatment services for each priority KP	In addition to meeting the first three criteria for the yellow stage, 50-75% of treatment coverage targets were met for every KP group in the past year	In addition to meeting criteria for the light green stage, over 75% of treatment coverage targets were met for every KP group in the past year
TB/HIV	National HIV treatment guidelines do not define a minimum	National HIV guidelines define a minimum package for TPT for people living with HIV  AND	National HIV guidelines define a minimum package for TPT for people living with HIV  AND	In addition to meeting criteria for the yellow stage, TPT coverage among people enrolled in less-intensive DART is 50-75%	In addition to meeting criteria for the light green stage, TPT coverage among people enrolled in lessintensive DART is greater than 75%

<sup>13</sup> By "minimum package" we mean the nationally agreed upon combination of screening, diagnostic and management services to support PLHIV with advanced HIV disease, adapted from existing global guidance on the AHD package of care.

<sup>&</sup>lt;sup>16</sup>By "minimum package" we mean the nationally agreed upon combination of screening, diagnostic and management services to support KP with HIV, adapted from existing global guidance on the package of care for each KP group.

<sup>&</sup>lt;sup>17</sup> Population size estimates include bio-behavioral surveys (BBS) and modeling studies. Recent is defined as a population size estimate conducted with the last 4 years.

	package 18 of TPT services for people living with HIV  AND/OR  TPT is not integrated within less-intensive differentiated treatment (DART) models	TPT is integrated within less- intensive DART models <b>BUT</b> the country does not have data from the past year to describe TPT coverage for people enrolled in less-intensive DART models	TPT is integrated within less-intensive DART models  AND  the country has data from the past year to describe TPT coverage amongst people enrolled in less-intensive DART models  AND  TPT coverage among people enrolled in less-intensive DART is < 50%		
Differentiated MCH Services	National ART treatment policies do not consider pregnant and breastfeeding women (PBFW) and their infants to be eligible for less- intensive DART models	National ART treatment policies do consider both PBFW and their infants to be eligible for less-intensive DART models  BUT  there are no national DART coverage targets  OR  there are targets, but no data with which to assess progress towards targets in the past year	National ART treatment policies do consider PBFW and their infants to be eligible for less-intensive DART models  AND there are national DART coverage targets for both (a) pregnant women and (b) breastfeeding women and their infants  AND the country has achieved < 50% of its national DART targets for one or both groups in the past year	National ART treatment policies do consider PBFW and their infants to be eligible for less-intensive DART models  AND there are national DART coverage targets for both (a) pregnant women and (b) breastfeeding women and their infants  AND the country has achieved 50-75% of its national DART targets for both groups in the past year	In addition to meeting criteria for the light green stage, the country has achieved more than 75% of its national DART targets for both groups in the past year

<sup>&</sup>lt;sup>18</sup>In this context, a "minimum package" of TPT services for PLHIV would include: (1) eligibility criteria for TPT; (2) TPT regimen and dosing guidance; (3) recommendations for adherence monitoring and support; and (4) recommendations for side effect/adverse event monitoring and support

Integration of Family Planning into DART models	National policies <b>do not</b> support integration of family planning (FP) services into less- intensive DART models	National policies <b>do</b> support integration of FP services into less-intensive DART models <b>BUT</b> there are no national coverage targets for the number or proportion of eligible women enrolled in DART who receive integrated FP services <b>OR</b> there are targets, but no data with which to assess progress towards targets in the past year	National policies do support integration of FP services into less-intensive DART models  AND there are national coverage targets for the number or proportion of eligible women enrolled in DART who receive integrated FP services  AND the country has achieved < 50% of its national targets in the past year	National policies do support integration of FP services into less-intensive DART models  AND there are national coverage targets for the number or proportion of eligible women enrolled in DART who receive integrated FP services  AND the country has achieved 50-75% of its national targets in the past year	National policies do support integration of FP services into less-intensive DART models  AND there are national coverage targets for the number or proportion of eligible women enrolled in DART who receive integrated FP services  AND the country has achieved over 75% of its national targets in the past year
Quality of Differentiated Treatment (DART) services	Neither national quality standards nor a services quality assessment (SQA) tool for differentiated treatment (DART) model have been developed and neither is currently in development.  [note: the CQUIN SQA toolkit is described here and the framework is here]	National quality standards and a SQA tool for DART models have been developed but no evaluations of quality using the standards have been completed in the past year  OR the SQA tool has been used in the past year but fewer than 50% of facilities assessed met or exceeded national standards	The SQA tool has been used to conduct at least one evaluation of DART quality in the past year, and at least 50-75% of facilities assessed met or exceeded national quality standards	The SQA tool has been used to conduct at least one evaluation of DART quality in the past year, and more than 75% of facilities assessed met or exceeded national quality standards	The SQA tool has been used to conduct at least one evaluation of DART quality using a nationally representative sample in the past year, and more than 75% of facilities assessed met or exceeded national quality standards
Impact of Differentiated Treatment (DART) Services	No evaluations of national DART models using a nationally representative sample have been conducted in the past 2 years and no evidence of impact is available at this time	National DART models have been evaluated in the past 2 years using a nationally representative sample, using either process (e.g., recipient of care and/or provider satisfaction, wait times, retention in care, etc.) or outcome (e.g., viral suppression, morbidity,	At least one evaluation of national DART models using a nationally representative sample has been conducted in the past 2 years, with evidence indicating impact in either process or outcome indicators	At least one evaluation of national DART models using a nationally representative sample has been conducted in the past 2 years, with evidence indicating impact in both process and outcome indicators	Repeated evaluations of DART models using a nationally representative sample have been conducted in the past 2 years, with evidence indicating ongoing impact in both process and outcome indicators

	mortality, efficiency, etc.) indicators, but no evidence of impact is available		

## **HIV Learning Network**

The CQUIN Project for Differentiated Service Delivery