



HIV Response Sustainability Roadmap

The Kenya Experience, Vision

Division of NASCOP, Kenya Ministry of Health



CQUIN 8th Annual Meeting | December 9-13, 2024 – Johannesburg, South Africa

Kenya Progress Towards the 95:95:95 Targets



Source: Kenya HIV Estimates

1,377,784

Kenyans Living with HIV

3.7 %

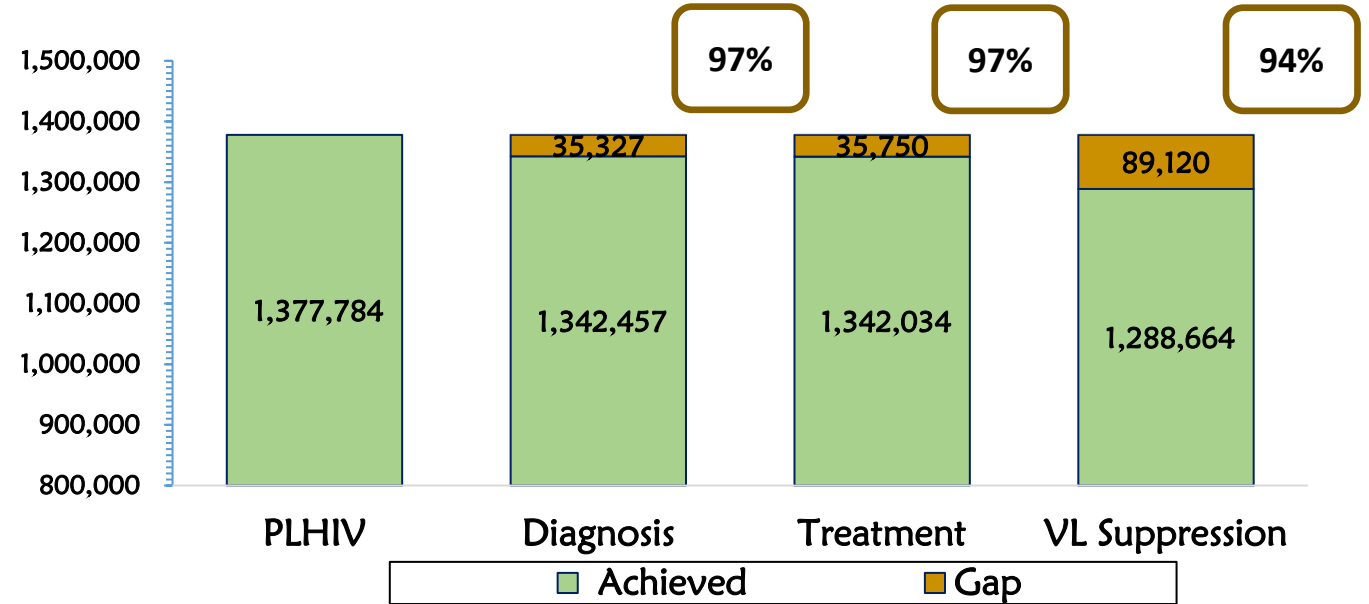
Prevalence

22,154

New Infections

18,473

AIDS Related Deaths



While the overall performance for the 1st 95 is high; Coverage for children, adolescents and young adults remains low at 72%, 80% & 68% respectively

Sustainability Beyond 2030

What do we want to achieve?

- ❖ Country owned and country-led process
- ❖ Domestic investment
- ❖ Enhance program efficiencies
- ❖ Address persistent challenges
- ❖ Integration of services and leveraging on existing opportunities



**Resilient systems
that are responsive to changes**

Reflection on Progress and Vision for the Future



A transformed and sustainable HIV response demands:

- ❖ Reviewing trends, drawing key lessons, and identifying learnings to guide future strategies
- ❖ Envisioning a transformed, desirable future for HIV response
- ❖ Assessing feasibility and planning pathways for a re-imagined response

How We See Sustainability



Closing the gaps to reach targets and sustaining gains already made.



HSS building blocks (links with workstreams).



Alignment of national priorities and health reforms (UHC/PHC).



Transforming the HIV program (strategic shifts).

Transforming the Kenya HIV Response



From: Current State

Model to address emergency crisis

Donor - driven Program

High Donor - Dependency

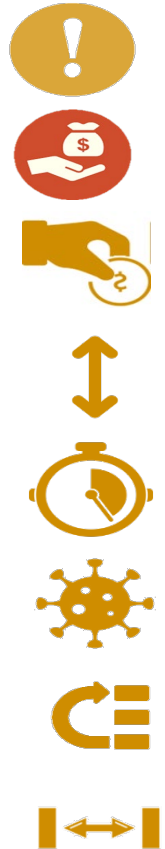
Vertical Programme

Short Term Results Focus

Single Disease Programme

Donor Specific Priorities

Large Gaps in the System



To: Sustained Future State

Sustained response that meets the evolving Epidemiological context and aging population and their needs.

Country owned and led Programme and transformation of donor role

Low Donor Dependency

Integrated Programme that fits the need of Kenya and Specific Counties

Longer term, impact led aligned with Kenya's sustainability Operational plan

Programme that is part of a large health system strengthening

National Kenya HIV Program needs

Functional and Integrated Systems

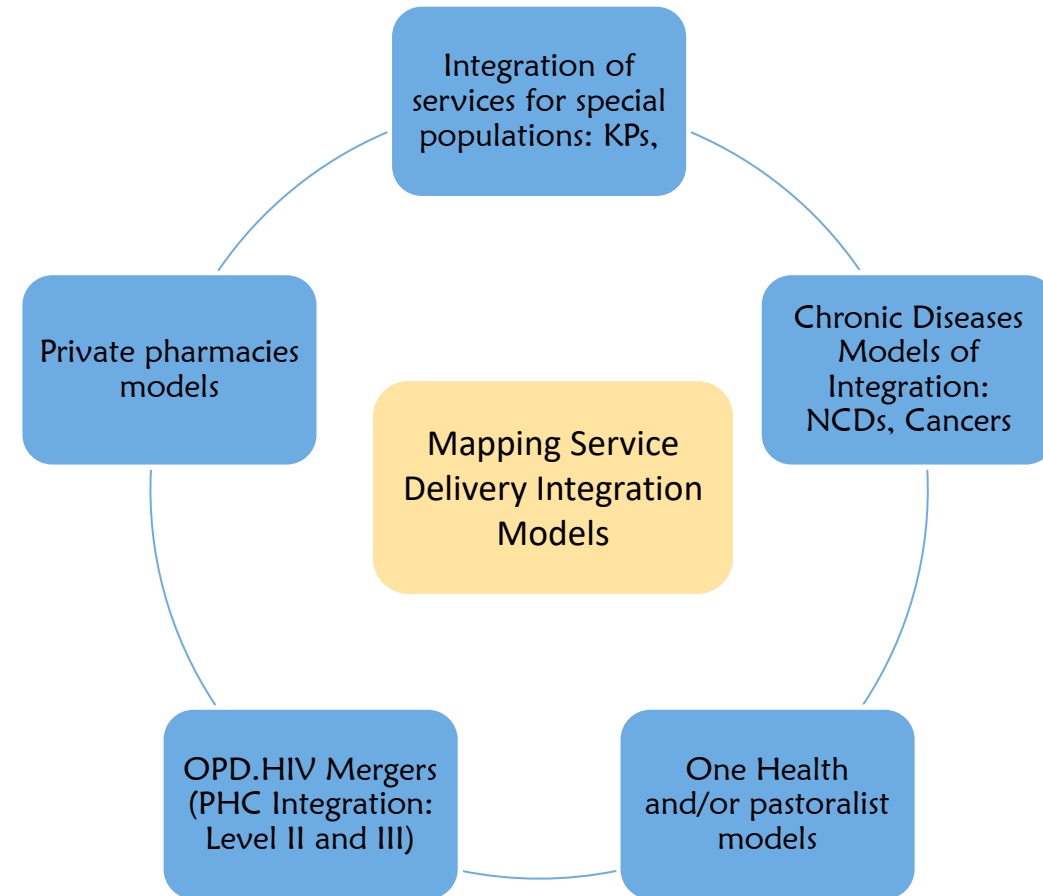
Service Integration in Kenya: Current Status



HIV integration summit - national dialogue in June 2024



Integration Collaborative Learning Network Ongoing: Bi-weekly Virtual Inter-County Learning Sessions on Integration Models, Experiences



Health Systems Integration: Current Status in Kenya

Program Level Collaboration

MOH NASCOP, NCD & TB Program Collaboration

Lab & Diagnostics

Decentralization of VL Testing (2 Counties)
Multi Disease Testing on Common Platforms
POC Diagnostics

Strategic Information

EMR Coverage
Rollout of Facility Wide EMRs in Kenya
E-PCN

Innovative Approaches Towards Integration/Sustainability in Kenya

Before

Siloed Data Quality Assurance/Service Quality Assurance for Programs (HTS, PMTCT, KP, C&T etc.)



Current

One National Annual Integrated DQA/SQA (DSD Data & Quality Elements Included)

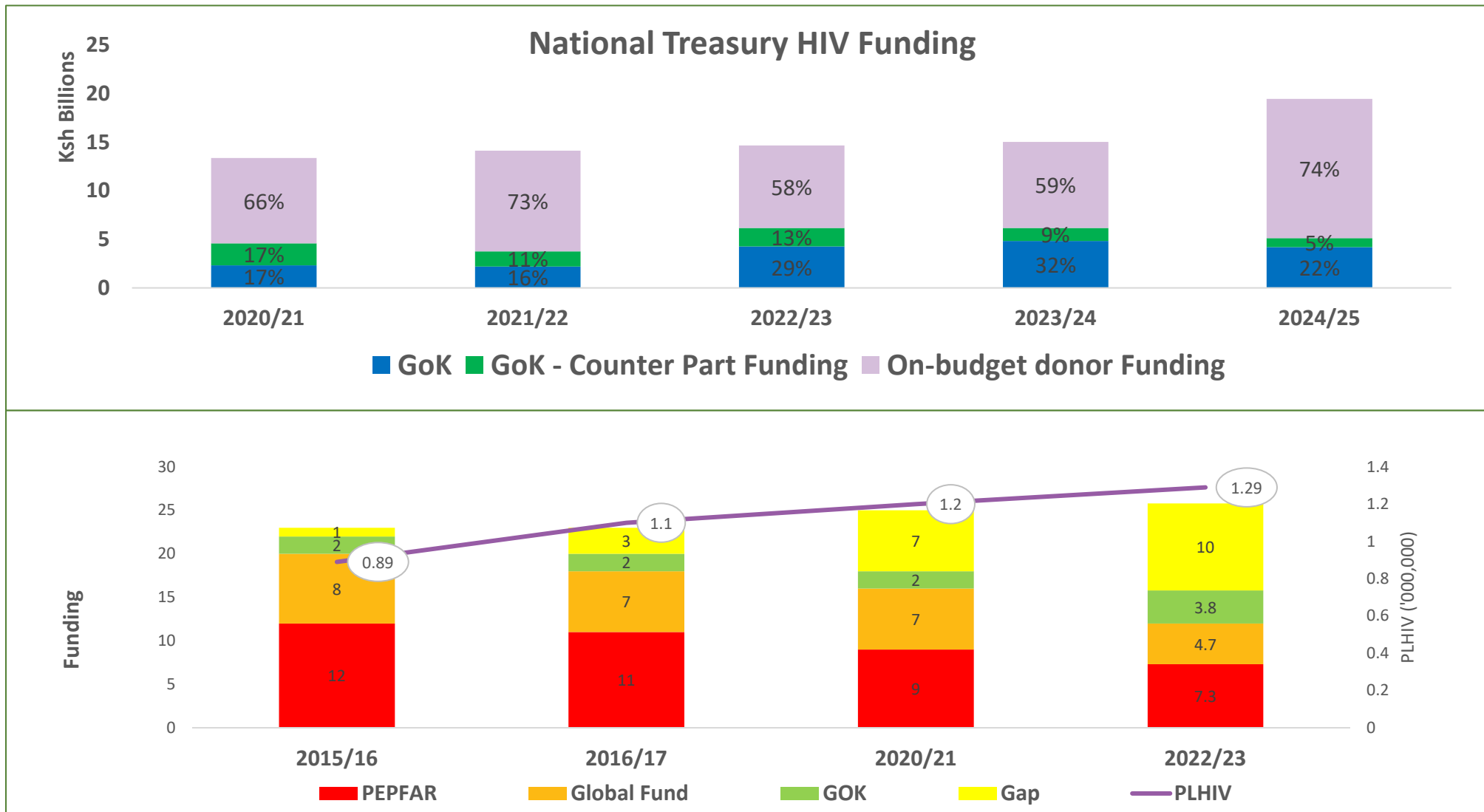
Fragmented Program Performance Review (QPR) (National, County, PEPFAR/IPs)



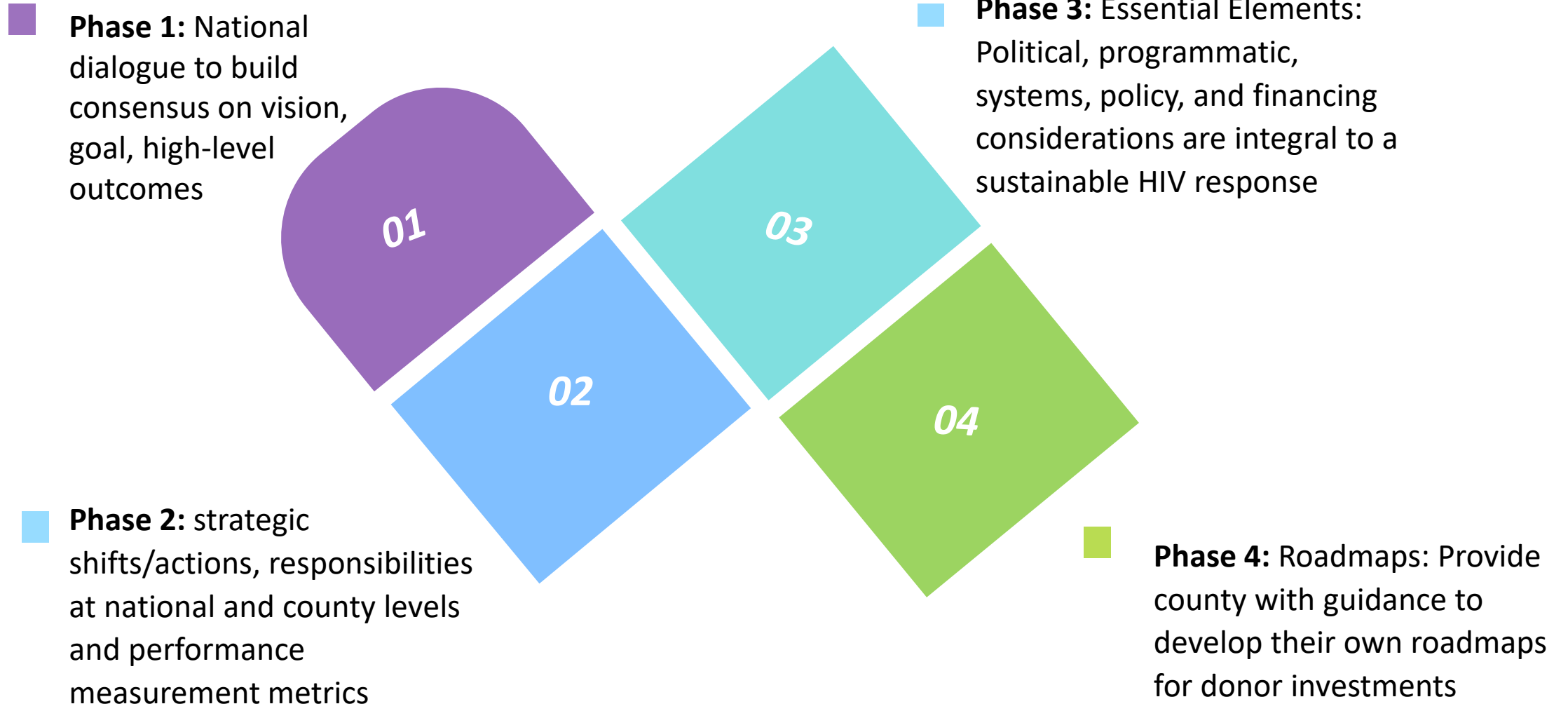
One Joint Quarterly Performance Review Meeting Includes all stakeholders including CLM

Financing for HIV in Kenya

Growing HIV Funding Gap a Threat to Sustainability



Adopted UNAIDS Global Guidance for Kenyan Operational Sustainability Plan/Road Map



Kenya Sustainability Operational Plan

- Launched on 1st December, 2024
- The Operational Plan outlines Kenya's roadmap for a resilient HIV response beyond 2030.
- It affirms the necessity of a country-led, integrated, and adaptive approach that aligns with national development priorities while leveraging existing investments in health systems
- Anchored in four fundamental pillars:
 1. Strengthened governance and accountability frameworks
 2. Integrated service delivery systems
 3. Efficient health products and technologies management
 4. Sustainable financing mechanisms



Implementation process 2025 - 2027



1

Consensus Building

(August to December 2024)

- National multi-stakeholder dialogue for vision alignment
- Development of a high-level Operational Plan Framework
- Establishment of governance structures
- Launch of Operational Plan Framework



2

Strategic Planning and Assessment

(2025-2026)

- Comprehensive stakeholder engagement aligned with KASF
- Evidence generation through:
 - Mathematical modelling and epidemiological projections
 - Cost analysis and efficiency studies
 - Resource mapping and gap analysis
- Systems capacity assessments
- Development of M&E framework
- Definition of strategic shifts implementation pathways

3

Integration and Review (2025-2026)

- KASF II end-term evaluation
- Development of KASF III incorporating sustainability principles
- Formulation of County AIDS Implementation Plans II
- Integration with the National Medium-Term Expenditure Framework
- Alignment with devolved governance structures



4

Policy and Systems Strengthening (2026-2027)

- Development of comprehensive Sessional Paper
- Strategic alignment with health sector reforms:
 - Integration with the Social Health Authority framework
 - Strengthening Primary Care Networks at the county level
 - Harmonization with Universal Health Coverage agenda
- Establishment of sustainable financing mechanisms

Lessons Learnt, Priorities

Lessons Learnt

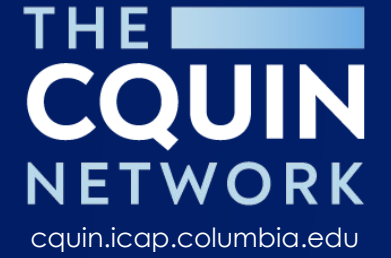
- Begin from what is known and working in your context
- We need other players - we cannot sustain and integrate as HIV fraternity alone!

Priorities moving forward

- People centered service delivery models
- Equity in access to HIV and related services considering disadvantaged populations e.g. KVP, children, adolescents and young people, and geographically marginalized populations
- Leverage on GOK Priorities and Investments UHC and PHC as an opportunity for HIV program.
- Incorporate Integration agenda in existing Technical working groups
- Documentation and implementation research and evidence generation to guide country's adoption of contextualized interventions
- Develop an integration framework, toolkit and M&E framework
- Invest to de-risk the program (micro-planning, integrated capacity building for HCW, policy tools, infrastructure, coordination & new collaborations, targeted communication, advocacy and activism)

Acknowledgements





Thank You!

